



### **OPPORTUNITY**

- Opportunity to invest in two 'shovel ready', fully contracted MSW conversion plants in India
- Attractive project level returns (20%+, unlevered) with exceptional sustainability benefits to local communities
- Experienced local development team supported by world leading suppliers and advisors
- \$15MM capex per project, total raise of \$75MM allocated for 5 projects
- EBITDA: US\$ 4MM per plant (\$20MM across platform)

### Contact:

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- ZeroWaste India ("ZWI") will build five waste conversion facilities in the state of Gujarat to convert 1,500 tons/day of municipal solid waste ("MSW") to high value commodities, including compressed biogas, organic compost, liquid fertilizer, compressed industrial CO2, Refuse Derived Fuel (RDF), and recyclables.
- ZWI will use proven 'off-the-shelf' technologies: mechanical and manual sorting; anaerobic digestion composting; gas cylinder compression & distribution.
- ZWI has fully developed the first two sites & secured feedstock and necessary permits. These plants are ready to build pending financing.
- Considerable upside potential with conversion of recyclables to added-value products.

#### **PARTNERS**



Origination and Sponsor

Terry Tamminen, President, previously served as Secretary of the California Environmental Protection Agency for Governor Arnold Schwarzenegger and is the co-founder of R20 Regions of Climate Action. Past/current clients include Pegasus Capital Advisors, VantagePoint Venture Partners, Leonardo DiCaprio Foundation, Walmart, Proctor & Gamble, Netjets.



**Local Partner** 

CNM Energy Solutions is an engineering specialist with expertise in both conventional and non-conventional energy development and has secured contracts with 18 cities in Gujarat for Municipal Solid Waste conversion projects.



Financial Advisor Rusheen Capital Management is a private equity and advisory fund focused on sustainability. Rusheen's principals have raised over \$3BN capital for sustainability investments and started or funded 27 companies.



**EPC** 

KIS Group is Asia's most experienced EPC and sustainable waste treatment company with offices and reference facilities in Singapore, India, Malaysia, Indonesia, UAE, Brazil & Colombia for global clients including Unilever, Sinarmas, Cargill and countless municipalities.



Compost

Compost Systems is a leader in the industrial composting space, with over 90 reference plants in operation worldwide and more than 25 years experience.



Feedstock Processing Komptech (Austria) is a leading supplier of machinery/systems for mechanical and biological treatment of solid waste & biomass conversion to renewable energy.





Diligence Support R20 Regions of Climate Action is a global NGO coordinating policy, technology and finance of low-carbon development projects for 500+ sub-national governments & the UN Industrial Development Organization promotes and accelerates inclusive and sustainable industrial development globally.

### ZeroWaste India - Projects

- Plants 1 & 2 ready to be constructed, with Plants 3-5 currently being developed
- Project level returns of 20% IRR on an unlevered basis; \$4MM per plant EBITDA

### **Risk Mitigation**

- Complete first two plants within 15 months (\$30m total capex) to generate cash flow; maximize efficiency of subsequent three plants
- Experienced EPC (build/operate) including process guarantee wrap; liquidated damages provisions; added insurance product
- Supportive national/local governments providing land; waste feedstock; other support
- Proven, scalable European technologies; highvalue commodity outputs not dependent on offtake deals
- Aligned w/UN Sustainable Development Goals

### **Significant Upside Potential**

- Leverage on performing assets upon completion
- RDF converted onsite to high value jetfuel; plastic alternatives; virgin monomers
- Processing additional feedstocks onsite including tires, glass, e-waste
- Carbon credit generation (VCS and/or CDM)
- Replicable across India: 13 additional facilities in early stage development in Gujarat state alone



### Collection Processing Anaerobic digestion Composting Compression











### **Time Line**

Financial Close Full operation of Plants 1&2, net cash flow Full operation of Plants 3,4 & 5

2Q21 2Q21 3Q21 4Q21 4Q21 4Q21 4Q24

Break ground on Plants 1 & 2 Break ground on Plants 3,4 & 5 Liquidity Event

## ZeroWaste India – Team Leadership





Terry Tamminen, CEO

30 years in government, finance, NGOs

- Secretary, California EPA for Governor Arnold Schwarzenegger
- Pegasus Capital Advisors, Operating Advisor



Bharat Mewawala, Project Development (India)

Deep project development experience & network in India, Germany, USA, Middle East

- CEO, CNM Energy Solution Pvt.
- Founder, Phorum Jewels Ltd, Mumbai



Richard Baskin, President

Three decades in technology, Internet, media/entertainment and waste technology

- Co-Founder/Co-Chair Waste Resources International, LLC
- Chairman, The Warm Springs Group



**RJ Patel, Finance** 

- President USACO, Global Green Group Initiative
- Renewable energy project expert
- Global financing & engineering experience; carbon fiber aircraft & research
- Advisor to government projects in India, MENA



Jim McDermott, Finance

25 years in company building & financial entrepreneurship

- Investor/Entrepreneur in Carbon Capture/Utilization, Low-Carbon Energy, Recycling & Water Sustainability
- Founder and CEO, Stamps.com



# Samir Rathod, Project Development (India)

Deep project development experience & network in India, Germany, USA, Middle East, Asia

 CEO, CNM Energy Solution Pvt. & Matru Engineering Pvt. (National vendor)

# ZeroWaste India – Team Experts & Advisors



#### **Gregory Lopez, Senior Analyst**

Nearly a decade of developing global climate solutions with nonprofit, government, and corporate entities

- Strategic Advisor, Pecan Street, Inc.
- Climate Program Director, Leonardo DiCaprio Foundation
- · Smart City Director, Seventh Generation Advisors



### James Condela, Technical & Commercial Advisor

20+ years in energy, environmental services & industrial sectors

- · Chief Operating Officer for Organix Recycling, LLC
- · Operating Advisor, Pegasus Capital Advisors
- Sustainable infrastructure business & project development
- Engineering & operations focus



Ben Stone, Finance

15 years of sustainability investing

- Principal at RCM
- · US Renewables Group and RCM, 9 years private equity investing
- HSBC, leveraged finance group focus on energy, infrastructure and mining
- Fulcrum BioEnergy, investor and advisor



Peter Lobin, Senior Advisor (Policy)

30+ years as the leading "Zero Waste" Strategist & Consultant

- Founder, ZeroWaste Global Waste Consultancy
- CEO, Scarab Technology (since 1998) Waste & Recycling for U.S. Government
- Advisor, board member, subject matter expert and partner to multiple waste/water and recycling firms, private equity, foundations, NGOs and advocacy groups



Dr. RK Pachauri, India Stakeholders Advisor (Emeritus)

Fifty years in science, government, and policy

- Chairman, Intergovernmental Panel on Climate Change
- Awarded the 2007 <u>Nobel Peace Prize</u>
- Founder, <u>The Energy and Resources Institute</u> (TERI)

## ZeroWaste India – Additional Upcycle Opportunities



• With so much waste being aggregated and sorted by ZWI's plants (1,500 tpd +), ZWI will have significant opportunity to increase the scope of its waste conversion offering and increase the size and the environmental benefits of the ZWI development platform

### Fulcrum BioEnergy

### Background

- Founded in 2007, Fulcrum is the world leader in converting waste-to-"drop-in" quality jet fuel that is carbon negative
- Investors include BP, Cathay Pacific, Waste Management, World Fuels, United Airlines, US Department of Defense and Rusheen
- Proven technology \$200MM+ to develop and commercialize, nearing completion on 10MM gallon per year facility in Reno, NV
- · Highly profitable, financeable projects

### Integration with ZWI

- Fulcrum plants are much larger than ZWI plants, but can use the RDF and some of the organic material not currently used by ZWI
- No incineration
- Rusheen is investor and Board Member of Fulcrum and ZWI
- Fulcrum actively seeking local development partners



### **UBQ** Materials

### Background

- Converting hard-to-recycle plastic and organic waste into sustainable drop-in alternative to plastics
- UBQ materials are suited for injection, extrusion and compression molding and can be mixed with olefin, styrene and chlorine-based resins and additives
- As a bio-based composite thermoplastic material, UBQ can replace plastic polymers in hundreds of applications

### Integration with ZWI

- UBQ plants can process as little as 50 tons/day with high margins
- · Ideal for co-location directly at ZWI facilities
- Gujarat is home to a wide variety of plastic manufacturing companies, making it an ideal market for UBQ materials

